Activity being assessed	VWV operations - Coronavirus pandemic	Scope of the assessment:	VWV's operations at: Narrow Quay House & 106 Henleaze Road, Bristol
Date of assessment	13 January 2022		45 Clarendon Road, Watford 24 King William Street, London 3 Brindley Place, Birmingham
Next review date	17 February 2022		
Individuals and groups that may be harmed	VWV people, Clients, Contractors, other building tenants, vulnerable people		

Assessment notes:

Notes from assessment on 13 January 2022

• There are currently no updates, staff continue to work from home where possible.

Risk/hazard Individuals who may be	Individuals who may be	Government recommended steps ¹	Category	y VWV existing controls		VWV additional control measures		nentation
	harmed and how						Responsible person	Date for completion
Contraction/transmiss ion of Covid-19 with a risk spectrum ranging from no/minimal symptoms to severe illness/death.	Any worker, client, contractor or visitor to one of our offices could be harmed through physical or airborne	Ensuring both workers and visitors who feel unwell stay at home and do not attend the premises. In every workplace, increasing the frequency of handwashing and surface cleaning.	1. Strategic oversight of the risks of Covid-19 1.1 Managing risk	 Strategic management of the risks associal with Covid-19 is undertaken by the management board and directors of the scompany, led by the managing partner. The managing partner reviews relevant government guidance and seeks specialist advice on its application from H&S lawyer insurers where necessary. Regular dialogue with office partners, landlords of the office premises and 	ervice t 2.	Identification of activities where social distancing of 2m is not possible (e.g. seminars/yoga) and considering whether or not they can safely continue. Identification of workers who are especially vulnerable to risks associated with Covid-19. Training staff in the effective risk assessment of their home workspace.	Chair of Operations Board	Before a wider return to work
	contact with covid-19.	Businesses and workplaces should make every reasonable effort to enable working from home as a first option. Where working from		contractors (including Intelligent Office/contract cleaners) who supply peop who work in the offices. 4. Communication with all staff ² , clients and visitors to explain and reinforce arrangem			Senior Management Team	Before a wider return to work

 $^{^{1}} From\ https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/offices-and-contact-centres$

² define

home is not possible, workplaces should make every reasonable effort to comply with the social distancing guidelines set out by the government (2m, or 1m with risk mitigation where 2m is not viable - you should consider and set out the mitigations you will introduce in your risk assessments).

Where the social distancing guidelines cannot be followed in full, in relation to a particular activity, businesses should consider whether that activity can be redesigned to maintain a 2m distance or 1m with risk mitigations where 2m is not viable.

Further mitigating actions include:

- further increasing the
 frequency of hand washing
 and surface cleaning
 keeping the activity time
 involved as short as possible
- involved as short as possible
 using screens or barriers to
 separate people from each
 other
- using back-to-back or sideto-side working (rather than face-to-face) whenever possible
- reducing the number of people each person has contact with by using 'fixed teams or partnering' (so each person works with only a few others)

Where the social distancing guidelines cannot be followed in full, even through re-designing a particular activity, businesses should consider whether that activity needs to continue for the business to operate, and if so, take all

for the management of Covid-19 (which are in line with Government guidance).

- 5. Restricted access to offices to those who need to attend in order to undertake their work i.e. (a) staff in roles critical for business and operational continuity, safe facility management, or regulatory requirements and which cannot be performed remotely; and (b) staff in critical roles which might be performed remotely, but who are unable to work remotely due to personal or home circumstances, or the unavailability of safe enabling equipment; and for both groups, only if symptom-free and confirm their agreement to the firm's control measures (as listed in the 'Form to seek consent to go into an office' (the Form), which include ensuring social distancing and hygiene arrangements.
- 6. Facilitating effective home working for all staff wherever possible, including the provision of equipment, training, advice and support (including mental health support).
- 7. Additional premises and operational control measures for the office as set out below.

keep them apart to minimise the risk of cross-infection.

Contraction/transmiss S ion of Covid-19 with a a	See above -		1. Strategic oversight of the risks of Covid-19	 Consultation on the draft risk assessment (with Ops Board and SMT). Ongoing communications with stakeholders 	 Prominent display of 'Staying Covid19 secure in 2020' notice in the offices. Consultation on the risk assessment 	Intelligent Office Director of HR	Before a wider return to work
		the mitigating actions possible to reduce the risk of transmission between their staff. You should ensure that steps are taken to avoid people needing to unduly raise their voices to each other. This includes, but is not limited to, refraining from playing music or broadcasts that may encourage shouting, including if played at a volume that makes normal conversation difficult. This is because of the potential for increased risk of transmission, particularly from aerosol transmission. We will develop further guidance, based on scientific evidence, to enable these activities as soon as possible. Finally, if people must work face-to-face for a sustained period with more than a small group of fixed partners, then you will need to assess whether the activity can safely go ahead. No one is obliged to work in an unsafe work environment. In your assessment you should have particular regard to whether the people doing the work are especially vulnerable to COVID-19.					

workers around mental health and wellbeing. This could include advice or	2. Who should go to work?2.1 Protecting people who are at higher risk	 Access is currently restricted to all offices to people who need to attend in order to undertake their work (as set out above). No one who is clinically vulnerable (CV) or clinically extremely vulnerable (CEV) (as defined in the Government Guidance) should be required to attend an office. Anyone who shares a household with anyone who is CV or CEV, is asked to declare that in the Form, that so that consideration can be given as to additional control measures which may be appropriate. Monitoring staff wellbeing through staff survey and discussions with department heads/line managers. Encouragement of staff to take holiday and regular breaks from work. 	 To communicate the information in the Form and seek declarations in the terms set out from all staff returning. HR maintaining a list of those people who are CV or CEV (as defined), those who are otherwise vulnerable and/or who share a household with someone who is, so that individual assessments and additional control measures can be considered for them. 	Director of HR Director of HR	Ongoing
from home while self- isolating if appropriate.	2. Who should go to work 2.2 People who need to self-isolate	 Staff are required to stay away from the offices and to self-isolate where appropriate in accordance with Government Guidance. Those who are self-isolating should work from home where possible and are supported to do so. Pay/SSP arrangements where WFH not possible? 	 Instructing staff, clients, contractors and other visitors not to attend the offices if they are unwell and to comply with Government Guidance on self-isolation. Introducing a prior authority process for staff who wish to work remotely outside England? Providing staff with guidance on 	Senior Management Team Managing Partner Director of HR	Ongoing Ongoing Ongoing
See current guidance for people who have symptoms and those who live with others who have symptoms.			issues to consider when booking holiday or working from abroad?		2656

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Contraction/transmiss ion of Covid-19 with a		Understanding and taking into account the particular	2. Who should go to work	1.	HR maintaining a list of those who are CV/CEV/disabled within the meaning	Director of HR	Ongoing
risk spectrum ranging	individual	circumstances of those with	2.3 Equality in the		of the Equality Act/new and expectant		
from no/minimal	could be	protected characteristics.	workplace	I	mothers so that appropriate		
symptoms to severe	harmed	protected characteristics.	Workplace		arrangements can be made for their		
illness/death.	through	Involving and		I	safety, ensuring that everyone is		
	physical or	communicating			treated fairly and that those with a		
	airborne	appropriately with workers			protected characteristic are not		
	contact with	whose protected			exposed to any detriment.	Director of HR	
	covid-19.	characteristics might either		2.	To ensure that these considerations		Ongoing
		expose them to a different			are reflected in individual risk		
		degree of risk, or might			assessments.		
		make any measures you are					
		considering implementing					
		inappropriate or challenging					
		for them.					
		Concidering whether you					
		Considering whether you need to put in place any					
		particular measures or					
		adjustments to take account					
		of your duties under the					
		equalities legislation.					
		Making reasonable					
		adjustments to avoid					
		disabled workers being put					
		at a disadvantage, and					
		assessing the health and					
		safety risks for new or					
		expectant mothers.					
		Making sure that the steps					
		you take do not have an					
		unjustifiable negative impact					
		on some groups compared					
		to others, for example, those	!				
		with caring responsibilities					
		or those with religious					
		commitments.					

Staggering arrival and departure times at work to reduce crowding into and out of the workplace, taking account of the impact on those with protected characteristics. Reducing congestion, for example, by having more entry points to the workplace. Providing more storage for workers for clothes and bags. Using markings and introducing one-way flow at entry and exit points. Providing handwashing facilities, or hand sanitiser where not possible, at entry and exit points and not using touch-based security devices such as keypads where possible. Maintaining use of security access devices, such as keypads or passes, and adjusting processes at entry/exit points to reduce risk of transmission. For example, cleaning pass readers regularly and asking staff to hold their passes next to pass readers rather than touching them.		 Advance communications about travel and access arrangements. All staff are required to follow Government Guidance regarding their travel to the offices. They should walk/cycle or drive to the office, avoid public transport where possible and wear face coverings if they must use it. Providing hand sanitiser at entry and exit points. 	 Minimising the number of people outside the household or support bubble, from travelling together in any one vehicle by using fixed travel partners, increasing ventilation when possible and avoiding sitting face-toface. Regular appraisal to review the adequacy of parking and lockers/storage facilities to facilitate safer travel to work. Designated entrances and exits and clear one way arrangements to the offices where necessary to support social distancing. Screens in place in all receptions and ongoing appraisal of face masks/coverings for reception and public-facing workers. Management of clients, contractors and other visitors to the offices to stagger arrival and departure times and ensure clarity of behavioural expectations in light of Covid-19. 	Chair of Operations Board + Intelligent Office	Ongoing
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Reducing movement by discouraging non-essent trips within buildings and sites, for example, restrict access to some areas, encouraging use of radio telephones or other electronic devices, where permitted, and cleaning them between use. Restricting access betwee different areas of a build or site. Reducing job and locatio rotation. Introducing more one-weeflow through buildings. Reducing maximum occupancy for lifts, provi hand sanitiser for the operation of lifts and encouraging use of stairs wherever possible. Making sure that people with disabilities are able access lifts. Managing use of high traareas including corridors	aing or 3.2 Moving around buildings and worksites none of the fice of the first state of	 Social distancing rules are applied in all areas of VWV offices. Additional administrative controls are in place to support social distancing. 	 Assessing maximum occupancy levels in the offices and a system for booking attendance/workstations and monitoring compliance. Introduction of one way systems in offices as appropriate to maintain social distancing, especially in high traffic areas. Discouraging unnecessary trips within the offices and between them; and restricting staff access to areas other than the designated work area where practicable to do so. New signage to encourage social distancing and regular hand washing. 	Chair of Operations Board + Intelligent Office	Ongoing
	ys				

risk spectrum ranging from no/minimal symptoms to severe illness/death.	any individual could be harmed through physical or airborne contact with covid-19. Only where to move w further apa people to w or facing a other rather face. Only where to move w further apa to separate each other. Managing to enable so Avoiding u and spaces possible, for centres or cleaning ar workstatio.	to allow people to ner apart from r. 3.3 Now of sto help people the social distancing in with risk where 2m is not set it is not possible workstations art, arranging work side by side away from each er than face-to-re it is not possible workstations art, using screens art, using screens are people from r. occupancy levels social distancing. use of hot desks and, where not or example, call training facilities, and sanitising ons between occupants including	Social distancing for orkers S Workplaces and orkstations	wo soc cor 2. End ref 3. De	configured seating, desks and other rkstations for staff in the offices to fit in the intact. couraged staff to bring their own reshments with them in sealed cont commission shared cupboards, shelvers for personal use and store persons at workstations instead.	facilitate face 2. cainers. 3. ving and conal	Assess maximum occupation levels of each work area to facilitate effective social distancing. Reconfigure remaining workplaces and workstations. Appraisal of the use of Condeco to facilitate desk and room bookings to support the management of occupancy levels across offices. Ensure that workstations have all equipment necessary and floor support is available to minimise traffic between floors	Chair of Operations Board + Senior Management Team	Ongoing
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		Using remote working tools to avoid in-person meetings. Only absolutely necessary participants should physically attend meetings and should maintain social distancing (2m, or 1m with risk mitigation where 2m is not viable). Avoiding transmission during meetings, for example avoiding sharing pens, documents and other objects. Providing hand sanitiser in meeting rooms. Holding meetings outdoors or in well-ventilated rooms whenever possible. For areas where regular meetings take place, using floor signage to help people maintain social distancing.	3. Social distancing for workers 3.4 Meetings	 Remote working tools have been enhanced to provide stable video and telephone conferencing facilities and electronic signing arrangements to minimise the need for meetings in person. Meetings in person are discouraged and not permitted where social distancing is not possible (whether on or off site). 	 a. Attendees in person will be minimised to those who need to attend; b. Social distancing should be maintained and handshakes or other physical contact avoided. c. Meetings should take place outside or in spacious areas, where possible. d. Small meeting rooms where social distancing not possible not to be used by more than one person. e. All attendees to use hand sanitiser before and after the meeting. f. The shared use or transmission of equipment, and stationery should be avoided. g. Signage to encourage social distancing to be introduced in meeting rooms. h. Sanitiser, antibacterial wipes, tissues and lidded bins to be provided in each meeting room. i. Refreshments dispensed with. 	Chair of Operations Board + Intelligent Office	Ongoing
Contraction/transmiss ion of Covid-19 with a risk spectrum ranging from no/minimal symptoms to severe illness/death.	1	Working collaboratively with landlords and other tenants in multi-tenant sites/buildings to ensure consistency across common areas, for example, receptions, staircases. Staggering break times to reduce pressure on the staff break rooms or places to eat and ensuring social distancing is maintained in staff break rooms. Using safe outside areas for breaks. Creating additional space by using other parts of the workplace or building that have been freed up by	3. Social distancing for workers 3.5 Common areas	 Identification of common areas in each office (e.g. reception/stairs/lifts/showers/lockers/toilets/g ardens/car parks and bike stores) and consultation with landlords and other tenants as to their use. Consultation about appropriate control measures with landlords, other tenants and contractors in order, wherever possible, to ensure consistency and clarity of arrangements. Decommissioning of sinks/toilets to facilitate social distancing and signage to explain this. 	 Regulating use of common areas to reduce concurrent usage and facilitate social distancing. Communications with staff and other visitors about changes to usual use of the common areas. Introduction of signage to communicate the new arrangements. 	Chair of Operations Board Managing Partner Chair of Operations Board	Ongoing

	I		I			I	
		remote working.					
		Installing screens to protect staff in receptions or similar areas.					
		Providing packaged meals or similar to avoid fully opening staff canteens.					
		Encouraging workers to bring their own food.					
		Reconfiguring seating and tables to maintain spacing and reduce face-to-face interactions.					
		Encouraging staff to remain on-site and, when not possible, maintaining social distancing while off-site.					
		Regulating use of locker rooms, changing areas and other facility areas to reduce concurrent usage.					
		Encouraging storage of personal items and clothing in personal storage spaces, for example, lockers and during shifts.					
Contraction/transmiss ion of Covid-19 with a risk spectrum ranging from no/minimal symptoms to severe illness/death.			3. Social distancing for workers 3.6 Accidents and ill health	 Minimum arrangements for first aiders/responsible persons in place. Staff and other visitors instructed not to attend if they feel unwell, have tested positive or have been in contact with anyone who has. If anyone feels unwell while in the office they should return home immediately if they can. Where it is not safe or they are otherwise unable to do so, social distancing should be maintained. 	 Review of first aider/responsible person training, availability, and roles on site when offices open. Provide first aiders/responsible persons with face masks, gloves and aprons, which should be used when accompanying others who feel unwell and disposed of safely after use. Make arrangements for the isolation of symptomatic individuals who are awaiting treatment/collection. Update accident and incident 	Director of HR + Intelligent Office	Ongoing
					4. Update accident and incident reporting procedures to reflect reporting of Covid-19 cases.		

Contraction/transmiss ion of Covid-19 with a risk spectrum ranging from no/minimal symptoms to severe illness/death.	See above - any individual could be harmed through physical or airborne contact with covid-19.	Reviewing your incident and emergency procedures to ensure they reflect the social distancing principles as far as possible.		1. Continued testing/drills?	 Review of fire marshal/responsible person training, availability and roles on site. Instruct all staff and visitors of the priority of emergency procedures (and disapplication of social distancing arrangements as appropriate) until social distancing can be safely resumed. Schedule fire drills as usual. Conduct individual risk assessments for those who are unable to evacuate the building unaccompanied. 	Chair of Operations Board + Intelligent Office	Done. Ongoing
		Encouraging visits via remote connection/working where this is an option. Limiting the number of visitors at any one time. Limiting visitor times to a specific time window and restricting access to required visitors only. Determining if schedules for essential services and contractor visits can be revised to reduce interaction and overlap between people, for example, carrying out services at night. Maintaining a record of all visitors, if this is practical. Encouraging visitors to use hand sanitiser or handwashing facilities as they enter the premises. Revising visitor arrangements to ensure social distancing and hygiene, for example, where someone physically signs in with the same pen in receptions.	visitors and contractors 4.1 Managing clients, visitors and contractors	1. Encouraged remote contact with VWV wherever possible by (a) ensuring that video and telephone conferencing arrangements are stable and appropriate, so the need for visits is minimised (b) managing meetings where they are necessary as above (c) managing visitor access to ensure they use a face mask at all times whilst on site (unless an exception allowed in the Regulations applies) and so that there are limited visitors on site at any one time and contact with other people is minimised (d) restricting visitor access areas when they do attend to that reasonably necessary.	with test and trace procedures.	Managing Partner / PA to Senior Management Team	Ongoing

social distancing and hygiene to people on arrival, for example, signage or visual aids and before arrival, for	4. Managing clients, visitors and contractors 4.2 Providing and explaining available guidance	1. Ensured that the firm provides clear and easily accessible guidance in a variety of formats about arrangements for the management of Covid-19 on site, including details on the website, a pre-visit briefing from a trained representative of the firm and appropriate	 Review of content of briefings for staff and visitors and ensure that the particular needs of those with protected characteristics, such as those who are hearing or visually impaired, are addressed. 	Chair of Operations Board	Ongoing
website or by email. Consider the particular needs of those with protected characteristics, such as those who are hearing or visually impaired.		hosts/signage on site.	 Training of reception staff and hosts in the firm's arrangements for the management of visitors. 	Intelligent Office	Ongoing
Establishing host responsibilities relating to COVID-19 and providing any necessary training for people who act as hosts for visitors.					
Reviewing entry and exit routes for visitors and contractors to minimise contact with other people.					
Coordinating and working collaboratively with landlords and other tenants in multi-tenant sites, for example, shared working spaces.					
Informing visitors that they should be prepared to remove face coverings if asked to do so by police officers and staff for the purposes of identification.					
Ensuring information provided to visitors, such as advice on the location or size of queues, does not compromise their safety.					

to service or adjust ventilation systems, for example, so that they do not	5. Premises management, cleaning and waste 5.1 Before (wider) reopening	 Regular checks & testing of fire safety, fixed electrical systems and portable electric items, water and lifts have been maintained throughout the lockdown period. Regular site inspection, servicing and maintenance has continued. One way system throughout offices regularly reviewed and changed as recommended Signage to encourage social distancing and effective hygiene. Ongoing appraisal of equipment that can be removed or decommissioned. 	 Ventilation now confirmed as 100% fresh in all offices (except Henleaze where there is none) Workstations, meeting rooms and work areas reconfigured to facilitate social distancing. 	Chair of Operations Board Intelligent Office Head of IT + Intelligent Office Intelligent Office	Done
areas and equipment between uses, using your usual cleaning products.	5. Premises management, cleaning and waste 5.2 Keeping the workplace clean	 Frequent cleaning/housekeeping of work areas/workstations/work equipment in use, especially of objects and surfaces that are touched regularly (including touchpads/door handles/telephones and keyboards). Regular stock control of cleaning materials, disinfectant wipes and hand sanitisers, which are provided to enable staff to use these liberally. 	 Reminders to staff to clean and sanitise individual workstations and equipment before and after use, to remove personal items and dispose of any waste safely. Deep cleaning after a known or suspected case of COVID-19 in accordance with the specific guidance³. 	Managing Partner + Office Partners Managing Partner + Intelligent Office	Ongoing As/when needed

³ https://www.gov.uk/government/publications/covid-19-decontamination-in-non-healthcare-settings/covid-19-decontamination-in-non-healthcare-settings

in the work environment. For example, opening windows and doors frequently, where possible.				
Using signs and posters to build awareness of good handwashing technique, the need to increase handwashing frequency, avoid touching your face and to cough or sneeze into a tissue which is binned safely, or into your arm if a tissue is not available. Providing regular reminders and signage to maintain personal hygiene standards. Providing hand sanitiser in multiple locations in addition to washrooms. Setting clear use and cleaning guidance for toilets to ensure they are kept clean and social distancing is achieved as much as possible. Enhancing cleaning for busy areas. Providing hand drying facilities — either paper towels or electrical driers. Keeping the facilities well ventilated, for example by fixing doors open where appropriate.		 Decommissioned/restricted access to toilets and sinks to facilitate social distancing. Handwashing and drying facilities on each floor of the offices. Hand sanitising stations at all receptions/exits; in meeting rooms and on each floor. 	 Signs and posters in place to build awareness of good handwashing technique, the need to increase handwashing frequency, avoid touching your face and to cough or sneeze into a tissue which is binned safely, or into your arm if a tissue is not available. Providing regular reminders to maintain personal hygiene standards. 	Intelligent Office + Chair of Operations Board Managing Partner + Office Partners
Clearing workspaces and removing waste and belongings from the work area at the end of a shift. Providing more waste facilities and more frequent rubbish collection.	5. Premises management, cleaning and waste5.4 Waste management	Continued waste removal (and recycling where appropriate) by cleaners/landlords	 Reinstate waste services with suppliers (including paper recycling). Review waste disposal needs prior to a wider staff return to work, to include the number and type of bins and arrangements for waste to be taken to collection points. 	Intelligent Office Done

	5. Premises management, cleaning and waste 5.5 Changing rooms and showers	1. Shower areas are not presently in use.	 Review of cleaning arrangements (including frequency) for changing rooms and showers. Reconfigure showers/sinks etc. to facilitate social distancing. Staff to use VWV showers only and clean showers/sinks/hairdryers etc. before and after use. 	Chair of Operations Board	Ongoing
	5. Premises management, cleaning and waste 5.6 Kitchens and catering	 Cessation of catering, provision of refreshments save tea, coffee, milk, sugar and water. Restriction of the use of fridges to the storage f own food in sealed containers. 	Review the shared use of kitchens/sinks/fridges/microwaves.	Chair of Operations Board + Office Partners	Ongoing
	5. Premises management, cleaning and waste 5.7 Car/bicycle parks		 Specific cleaning arrangements to be reviewed with LL We require all third party suppliers who attend site to carry out these services to adhere to the Landlords and our requirements e.g. use hand sanitiser, follow one way systems etc. 	Intelligent Office + Operations Board	Done
implications of any changes you intend to make to your	5. Premises management, cleaning and waste 5.8 Security	 Security implications of other changes in response to COVID-19 have been considered and discussed with the landlords. Security staff now protected by a screen when in reception. 	 Access passes: (a) ensure worker access passes still valid; (b) delete expired passes from system. Office opening times kept under constant review and office access times adjusted accordingly 	Intelligent Office Senior Mgt Team + Office Partners	Ongoing

goods and merchandise entering the site. Cleaning procedures for	5. Premises management, cleaning and waste 5.9 Handling goods, merchandise and other materials	 Deliveries - by post, courier, DX or by hand for Bristol, Henleaze, London and Birmingham are managed by IO staff in Bristol; for Watford by IO staff there. Deliveries to reception (to a specified delivery point) only. Where possible, items are scanned and shared as required remotely. Outgoing DX is disabled. 	 Provision of gloves, local handwashing facilities, antibacterial wipes and sanitiser to staff who may handle post, goods or other merchandise. Provision of washing/toilet facilities or sanitiser for people delivering goods and merchandise. Ban on non-business deliveries to offices. 	Intelligent Office Intelligent Office Intelligent Office + Office Partners	Ongoing
	6. Personal protective equipment (PPE), work equipment and face coverings 6.1 PPE (including face masks)		 Review of PPE needs (face masks/gloves/aprons) for workers at increased risk of contact with Covid- 19 e.g. first aiders & anyone involved in the physical care or evacuation of others from the office. 	Operations Board	Ongoing

Employers should support their workers in using facoverings safely if they choose to wear one. This means telling workers:	equipment (PPE), work equipment and face	 Provision of hand sanitiser, antibacterial wipes, gloves, tissues, and face coverings (where required/requested). The wearing of face coverings in the offices is optional. 	1.	Intelligent Office	Ongoing
	6.2 Work equipment and	3. Perspex screens now in place in all reception			
wash your hands thorous with soap and water for seconds or use hand sanitiser before putting face covering on, and be and after removing it when wearing a face covering, avoid touching your face or face covering you could contaminate the with germs from your has change your face covering it becomes damp or if you touched it continue to wash your has regularly change and wash your face covering daily	face coverings face coverings face coverings face coverings	Perspex screens now in place in all reception areas			
if the material is washab wash in line with	le,				
manufacturer's instructi	ons.				
If it's not washable, disp					
of it carefully in your usu					
waste					
practise social distancing	;				
wherever possible					

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As far as possible, where staff are split into teams or shift groups, fixing these	7. Workforce management	1.	As far as possible, where staff are split into teams, fixing these teams so that where contact is unavoidable, this happens between	1.	Team leaders to manage attendance and workstation allocation with director oversight	Team Leaders	Ongoing
teams or shift groups so that	7.1 Shift patterns and		the same group of people.	2.	Staff instructed to take all personal	Operations	Ongoing
where contact is	working groups	2.	LP keeping staff attendance register (by date).		items home and floor support	Board + Senior	
unavoidable, this happens		3.	Maintaining our electronic track and trace form		provided for example to collect items	Management	
between the same people.			for all staff and visitors.		such as stationery, files and IT and leave them at designated collection	Team	
Identifying areas where					points.		
people directly pass things to							
each other, for example						Managing	Ongoing
office supplies, and finding						Partner	
ways to remove direct							
contact, such as using drop-							
off points or transfer zones.							
You should assist the Test							
and Trace service by keeping							
a temporary record of your							
staff shift patterns for 21							
days and assist NHS Test and							
Trace with requests for that							
data if needed. This could							
help contain clusters or							
outbreaks. Check what data							
you need to collect and how							
it should be managed.							

assessment, you should ensure you have an up to date plan in case there is a COVID-19 outbreak. This	7. Workforce management 7.2 Managing outbreaks in the workplace	Ensure all staff records are up to date.	 Introduction of an action plan in case of a Covid-19 outbreak with (a) an appointed Single Point of Contact for Covid-19 (SPOC); and (b) contact details for each office's local PHE. Ensure local PHE guidance is reviewed and followed (currently to report to PHE if more than 1 case of Covid-19 associated with the workplace). Establish a suitable system to record signs/symptoms of Covid-19 for all staff? 	Management Board + Office Partners Director of HR	Done
transport, and aiming to walk, cycle, or drive instead.	7. Workforce management7.3 Travel to from/work	See above			

trai wal If u ned cov Mir ped hou but any trai ver and face that wal to show that over the cover the cover that the cover that the cover the cove	insport, and aiming to alk, cycle, or drive instead. using public transport is cessary, wearing a face vering is mandatory. inimising the number of ople outside your usehold, or support bble, travelling together in y one vehicle, using fixed avel partners, increasing ntilation when possible d avoiding sitting face-to-	7. Workforce management 7.4 Work-related travel, meals and accommodation (to include client / prospect / intermediary off-site visits / entertainment)	All non-essential business travel prohibited.	 Review travel policies/prior authority for such travel? Advice for business travel? Ensure destination locations are risk assessed before staff travel there. Minimise the use of public transport and where it is necessary, the use of face coverings is mandatory. Minimise the number of people outside the household or support bubble, travelling together in any one vehicle by using fixed travel partners, increasing ventilation when possible and avoiding sitting face-to-face. Where workers are required to stay away from their home, centrally logging the stay and meal arrangements. Reviewing approved hotels and suppliers for suitability making sure any overnight accommodation meets social distancing guidelines. 	Operations Board Individual responsibility Individual responsibility Director of HR Individual responsibility + Director of HR Intelligent Office + Review Travel	Ongoing
and to it and wo wo Engithm con wo expicha arra arra wo site pro wo with three emiground arra arra arra arra arra arra wo wo with the emiground arra arra arra arra arra arra arra ar	d regular communication improve understanding d consistency of ways of orking.	7. Workforce management 7.6 Communications, and training - return to the office and ongoing	 Ongoing communications with staff about the arrangements in a variety of formats to achieve maximum reach including the Managing Partner newsletter, website content and emails. Front of house teams providing support and direction to staff (& visitors) attending offices. 	 Communications and training about return to office arrangements before staff return and on an ongoing basis thereafter. Mini inductions for everyone on first attending an office to confirm arrangements. Supervision of staff. 	Managing Partner Intelligent Office + Director of HR Team Leaders	Ongoing

working environments.			
Awareness and focus on the			
importance of mental health			
at times of uncertainty. The			
government has published			
guidance on the mental			
health and wellbeing aspects			
of coronavirus (COVID-19).			
Using simple, clear			
messaging to explain			
guidelines using images and			
clear language, with			
consideration of groups for			
which English may not be			
their first language and			
those with protected			
characteristics such as visual impairments.			
impairments.			
Using visual			
communications, for			
example whiteboards or			
signage, to explain changes			
to schedules or breakdowns			
without the need for face-to-			
face communications.			
Communicating approaches			
and operational procedures			
to suppliers, customers or			
trade bodies to help their			
adoption and to share			
experience.			
7. Workforce	1. Ongoing review of the Form as it get	Managing	Ongoing
management	used by all staff who wish to return to an office.	raruier	
7.7 Terms and conditions	2. Review of privacy policy in relation to	Head of Risk &	
and policy review	Covid-19.	Compliance	
	3. Review of relevant staff policies to	Director of HR	
	include: Health and		
	Safety/emergency procedures and		
	Disciplinary Policy and appropriate		
	sanctions for breach of Covid-19		
	arrangements.	_	
	1,	Director of HR +	
	hours of staff, to enable flexible	Team Leaders	
	travel arrangements to enable		
	workers to avoid congestion (b) on		
	the storage of personal items to enable workers to keep items with		
	them and avoid shared storage areas.		
	them and avoid shared storage dreas.		

			7. Workforce	duplication	
			management		
			7.8 Cover for key roles		
Post and delivery	Docucentre	Revising pick-up and drop-	8. Inbound and outbound	duplication	
handling	staff	off collection points,	goods		
		procedures, signage and			
		markings.			
		Minimising unnecessary			
		contact at gatehouse			
		security, yard and			
		warehouse. For example,			
		non-contact deliveries where			
		the nature of the product allows for use of electronic			
		pre-booking.			
		pro sooming.			
		Considering methods to			
		reduce frequency of			
		deliveries, for example by ordering larger quantities			
		less often.			
		Where possible and safe,			
		having single workers load or			
		unload vehicles.			
		Where possible, using the			
		same pairs of people for			
		loads where more than one			
		is needed.			
		Enabling drivers to access			
		welfare facilities when			
		required, consistent with			
		other guidance.			
		Encouraging drivers to stay			
		in their vehicles where this			
		does not compromise their			
		safety and existing safe			
		working practice, such as preventing drive-aways.			
		Putting in place procedures			
		to minimise person-to-			
		person contact during			
		deliveries to other sites.			
		Maintaining consistent			
		pairing where 2-person			
		deliveries are required.			

Minimising contact during payments and exchange of documentation, for example, by using electronic payment methods and electronically signed and exchanged documents.

This Risk Assessment will be reviewed every 4 weeks

Signed by: Simon Heald

Job title: Managing Partner

Date: 13 January 2022

Signature: Li Mifered